

# Half Year 2017 Earnings presentation



#### IMPORTANT LEGAL INFORMATION AND CAUTIONARY STATEMENTS CONCERNING FORWARD-LOOKING STATEMENTS

Certain statements contained herein may be forward-looking statements including, but not limited to, statements that are predictions of or indicate future events, trends, plans, expectations or objectives. Undue reliance should not be placed on such statements because, by their nature, they are subject to known and unknown risks and uncertainties and can be affected by other factors that could cause AXA's actual results to differ materially from those expressed or implied in the forward looking statements. Please refer to Part 4 - "Risk factors and risk management" of AXA's Registration Document for the year ended December 31, 2016, for a description of certain important factors, risks and uncertainties that may affect AXA's business and/or results of operations. AXA undertakes no obligation to publicly update or revise any of these forward-looking statements, whether to reflect new information, future events or circumstances or otherwise, except as part of applicable regulatory or legal obligations.

In addition, this report refers to certain non-GAAP financial measures, or alternative performance measures, used by management in analyzing AXA's operating trends, financial performance and financial position and providing investors with additional information that management believes is useful and relevant regarding AXA's results. These alternative performance measures generally have no standardized meaning and therefore may not be comparable to similarly labelled measures used by other companies. As a result, none of these non-GAAP financial measures should be considered in isolation from, or as a substitute for, the Group's consolidated financial statements and related notes prepared in accordance with IFRS. The Non-GAAP measures underlying earnings and adjusted earnings are reconciled to net income on pages A16 and A17 of this release. Other non-GAAP financial measures used in this presentation are defined in the Glossary set forth in AXA's 1H17 Activity Report (pp. 83-88).

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Thomas Buberl, Group CEO





# Introduction & highlights

Thomas Buberl, Group CEO

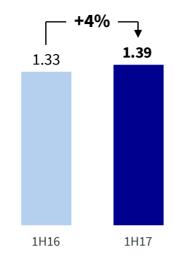
# Strong earnings growth

In Euro

### Underlying earnings per share



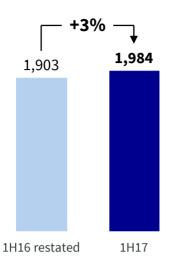
### Adjusted earnings per share



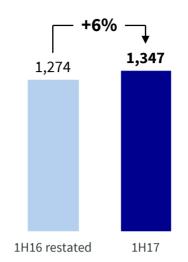
# Growth in underlying earnings across all businesses

In Euro million

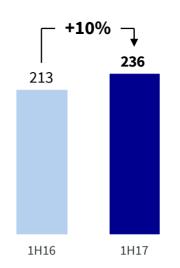
### Life & Savings



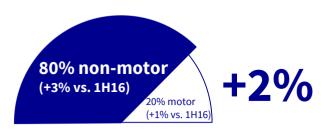
### **Property & Casualty**



### Asset management



# Growth in preferred segments



Commercial lines

P&C revenues

Growth Technical Efficiency M&A margin

+6%

1H16 1H17

FY15 FY16 Health revenues

+11%

APE
Unit-Linked

40% L&S NBV margin +9%

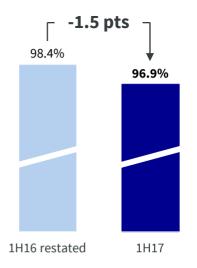
NBV in Asia excl. Japan

25% China NBV margin vs. 10% in 1H16

# Technical margin – Property & Casualty



### Current year combined ratio



96.1%

1H17 all year combined ratio

**Ambition 2020** 

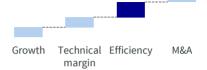
95% - 94%

All year combined ratio



# Efficiency – on track to achieve Ambition 2020

In Euro billion



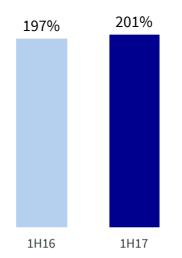




# Disciplined capital management

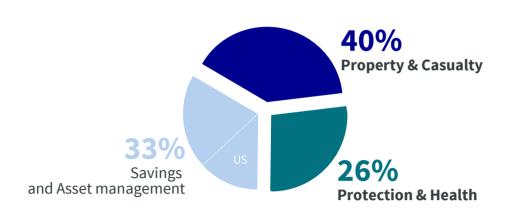


### Strong Solvency II ratio<sup>1</sup>

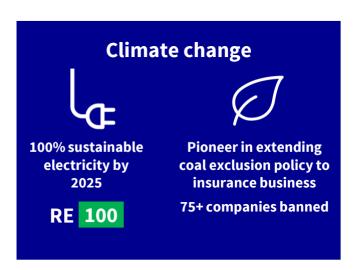


### US IPO to accelerate portfolio shift

1H17 pre-tax underlying earnings excl. holdings



## 1H17 initiatives to help people living a better life









# Ambition 2020 – On track on key objectives

FY15

FY16

A 12 Half Year 2017 Earnings I August 3, 2017

1H16

1H17



FY15

All figures are as published

1H16

FY16



1H17



# 1H17 financial performance

Gérald Harlin, Group CFO

**Group earnings** 

Life & Savings

Property & Casualty

Asset management

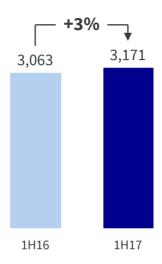
Balance sheet



# **Underlying earnings**

In Furo million

### **Underlying earnings**



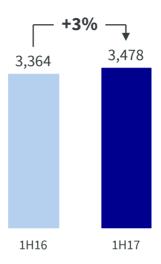
### Underlying earnings by segment

	1H16 restated	1H17	Constant Forex
Life & Savings	1,903	1,984	+3%
Property & Casualty	1,274	1,347	+6%
Asset Management	213	236	+10%
Banking	60	52	-13%
Holdings	-387	-448	-15%
Underlying earnings	3,063	3,171	+3%

# Adjusted earnings

In Euro million

### Adjusted earnings



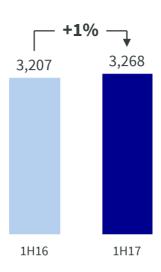
### Details of Adjusted earnings

	1H16	1H17
Underlying earnings	3,063	3,171
Net realized capital gains/losses	301	307
o/w realized capital gains	479	415
o/w net impairments	-194	-66
o/w hedging of equity portfolio	16	-42
Adjusted earnings	3,364	3,478

### Net income

In Euro million

#### Net income



#### Details of Net income

	1H16	1H17
Adjusted earnings	3,364	3,478
Change in fair value & Forex	-647	-154
o/w gains (losses) on economic hedges¹	-517	-281
o/w change in fair value of assets accounted for as fair value option	-130	127
Exceptional and discontinued operations	626	39
Integration & Restructuring costs	-91	-51
Intangibles amortization and other	-45	-44
Net income	3,207	3,268

Group earnings

Life & Savings

Property & Casualty

Asset management

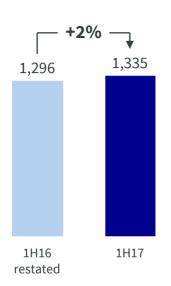
Balance sheet



# L&S – New business sales and margins by market

In Euro million

### Life & Savings NBV



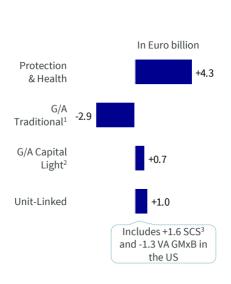
### APE, NBV and NBV margin by market

Type of market	А	PE	N	вv	NBV ma	argin (%)
	1H17	change	1H17	change	1H17	change
Mature markets	2,638	+2%	1,033	0%	39%	-0.9 pt
Emerging markets	692	-2%	302	+9%	44%	+4.5 pts
TOTAL	3,330	+1%	1,335	+2%	40%	+0.2 pt



# L&S – New business sales and margins by business

#### Net flows

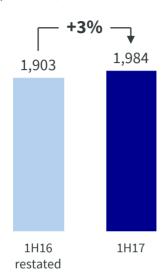


Business Lines		APE (Euro million)		Net F (Euro b	
	1H17	change	1H17	1H16 restated	1H17
Protection & Health	1,539	+1%	60%	+3.9	+4.3
G/A Savings	614	-16%	18%	-0.4	-2.2
of which G/A capital light	356	-13%	24%	+2.3	+0.7
Unit-Linked	845	+11%	32%	+0.6	+1.0
Mutual Funds & Other	332	+22%	8%	+0.1	-0.1
TOTAL	3,330	+1%	40%	+4.2	+3.0

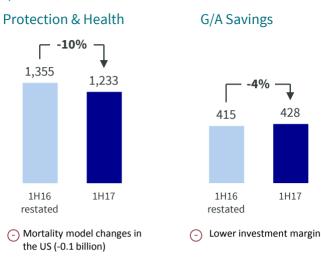
## L&S – Underlying earnings by business

In Furo million

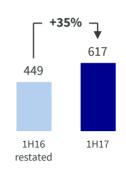
# Total Life & Savings (post-tax)



# Underlying earnings by business (pre-tax)



#### **Unit-Linked**



- Higher management fees mainly in France and the US
- Higher GMxB margin



Group earnings

Life & Savings

Property & Casualty

Asset management

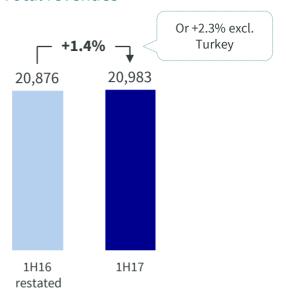
Balance sheet



# P&C – Revenues by business

In Euro million

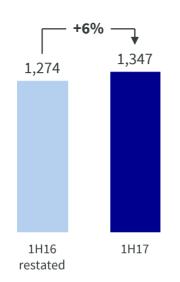
#### **Total revenues**

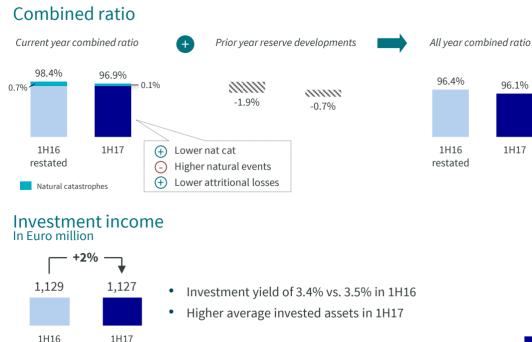


	Reven	Price effect	
	1H17 change		1H17
Personal lines	10,363	+1%	+2.7%
of which non-m	otor	+3%	
Commercial lines	10,577	+2%	+1.7%
of which non-m	otor	+3%	
TOTAL	<b>20,983</b> <sup>1</sup>	+1%	+2.2%

# P&C – Underlying earnings

#### Total underlying earnings In Furo million





restated

Group earnings

Life & Savings

Property & Casualty

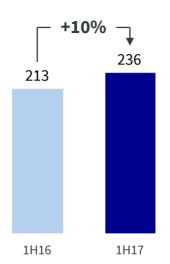
Asset management

Balance sheet



## Asset management

# Total underlying earnings In Furo million



### Details of asset management

Net flows and average AUM in Euro billion, revenues and underlying earnings in Euro million

	Net flows	Avera	ge AUM	Reve	enues	Underlyin	g earnings
	1H17	1H17	change	1H17	change	1H17	change
AXA IM	<b>-4</b> <sup>1</sup>	627	+7%	607	+6%	129	+13%
AB	+4	475	+2%	1,333	+6%	107	+7%
TOTAL	0*	1,102	+5%	1,941	+6%	236	+10%

<sup>\*</sup>or Euro +5 billion excl. Asian Joint Ventures



Group earnings

Life & Savings

Property & Casualty

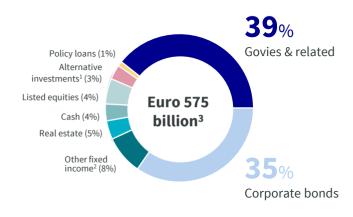
Asset management

Balance sheet



## Asset & Liability Management (1/4)

#### Total General Account Invested Assets



82% of assets invested in Fixed income

### Long asset duration

Fixed income assets duration as of June 30,2017

Life & Savings

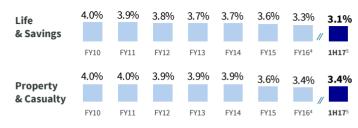
**8.2** years

Property & Casualty

5.5 years



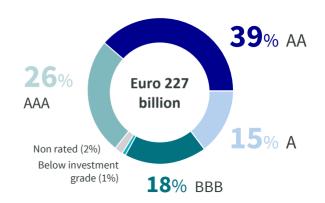
### Leading to a slow yield dilution





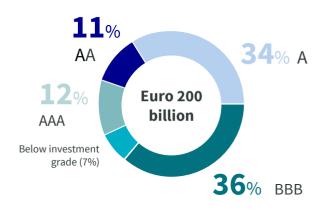
# Asset & Liability Management (2/4) – Ratings

#### Government and related bonds



Average rating maintained in the **AA** range

### Corporate bonds<sup>1</sup>

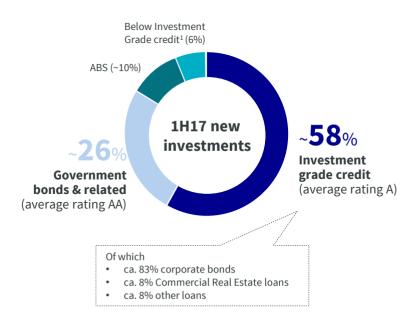


Average rating maintained in the **A** range



# Asset & Liability Management (3/4) – New investments

#### New fixed income investments



#### Resilient new investment yield

Yield on new investments in fixed income assets for Life & Savings and Property & Casulaty entities			
1H17 <sup>2</sup>			
Eurozone	1.9%		
US	2.6%		
Japan	0.8%		
Switzerland	0.8%		
TOTAL	2.0%		

Euro 31 billion invested in fixed income in 1H17



# Asset & Liability Management (4/4) - Life & Savings General Account

### Investment margin<sup>1</sup>



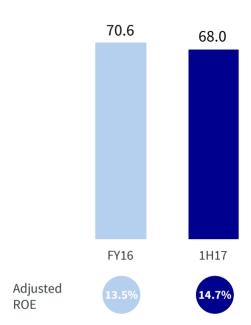
### Details of spread above guaranteed rates

1H17	Yield on assets	Average guaranteed rates	Spread above guarantee
Inforce	3.1%	1.9%	+120bps
New business	2.0%	0.3%	+170bps

- Significant buffer to cover guarantees and to manage crediting rates to preserve investment margin
- Average inforce reserves of Euro 373 billion
- New business sold in combination with higher margin Unit-Linked business (hybrid<sup>2</sup> sales)

# Shareholders' equity

In Euro billion

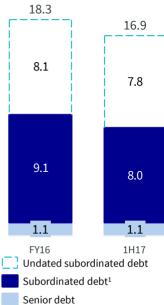


	1H17 vs. FY16
<ul><li>Dividends</li></ul>	-2.8
<ul><li>Share buyback</li></ul>	-0.9
• Change in net unrealized capital gains	-0.2
<ul> <li>Subordinated debt (incl. interest charges)</li> </ul>	-0.1
Net income for the period	+3.3
① Change in pension benefits	+0.4
○ Forex and other	-2.3

# **Debt & Ratings**

#### Financial debt

In Furo billion



#### Debt ratios

	FY16	1H17
Debt gearing	26%	26%
Interest cover <sup>2</sup>	15.7x	15.6x

### Ratings

STANDARD &POOR'S	AA- stable	as of 10/05/2017
Moody's	Aa3 stable	as of 09/09/2016
FitchRatings	AA- stable	as of 31/05/2017



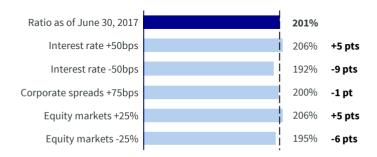
## Solvency II ratio

### Solvency II ratio<sup>1</sup>

In Euro billion



### Key sensitivities



### Solvency II ratio roll-forward





# Concluding remarks

Thomas Buberl, Group CEO

# **Key takeaways**

Strong earnings per share growth supported by growth in all business lines

**Focused topline growth** 

**Strong technical improvement** 





# Q&A

## Notes (1/2)

#### Page A10:

The Solvency II ratio is estimated based on AXA's internal model calibrated based on adverse 1/200 year shock and assuming US equivalence. AXA's internal model was approved by ACPR on November 18, 2015, Solvency II took effect, January 1, 2016

#### Page A12:

- Compound annual growth rate
- Adjusted ROE: Return corresponds to adjusted earnings net of interest charges on undated debt. Equity corresponds to average shareholders' equity excluding undated debt and reserves related to change in fair value

#### Page A17:

Interest rate and foreign exchange economic hedges not eligible for hedge accounting under IAS 39

#### Page A20:

- G/A Savings products, which, at inception, create less AFR than the economic capital they consume
- G/A Savings products, which, at inception, create more AFR than the economic capital they consume
- SCS is a non-GMxB Variable Annuity product in the US

#### Page A23:

Of which other P&C revenues at Furo 43 million in 1H17

#### Page A26:

AXA IM's joint ventures in Asia (China, South Korea and India) are included at 100% in net flows, opening and closing assets under management but are excluded from revenues and average assets under management as they are not fully consolidated



### Notes (2/2)

#### Page A28:

- 1. Mainly Private Equity and Hedge Funds
- 2. Other fixed income include Asset backed securities (Euro 13 billion), residential loans (Euro 12 billion), commercial & agricultural loans (Euro 21 billion) and Agency Pools (Euro 1 billion)
- 3. 1H17 invested assets referenced in page 51 of the financial supplement are Euro 778 billion, which include notably Euro 175 billion of Unit-linked assets and Euro 35 billion related to the banking segment
- 4 Published
- Annualized

#### Page A29:

1. Corporate bonds not rated by external rating agencies are reallocated under AXA's internal ratings: AAA: Euro 0.3 billion / AA: Euro 0.9 billion / A: Euro 3.5 billion / BBB: Euro 3.9 billion / Below investment grade: Euro 3.1 billion

#### Page A30:

- Mainly short duration high yield
- Annualized

#### Page A31:

- 1. Annualized Group investment margin on total Life & Savings General Account business
- 2. Hybrid products are savings products allowing clients to invest in both Unit-Linked and General Account assets

#### Page A33:

- 1. Including Euro 0.9 billion of reversal of market-to-market on interest rates derivatives in 1H17 versus Euro 1.3 billion in FY16
- 2. Including undated debt interest charges

#### Page A34:

I. Solvency II ratio is estimated including a theoretical amount for dividends accrued for the first half of 2017, based on half of the full year dividend paid in 2017 for FY 2016. Dividends are proposed by the Board at its discretion based on a variety of factors described in AXA's 2016 Annual Report and then submitted to AXA's shareholders for approval. This estimate should not be considered in any way to be an indication of the actual dividend amount, if any, for the 2017 financial year



## Definitions (1/2)

AXA's 1H17 financial statements are subject to a completion of limited review by AXA's independent auditors

AXA's 1H17 results have been prepared in accordance with IFRS and interpretations applicable and endorsed by the European Commission as of June 30, 2017

Underlying earnings, Adjusted earnings, APE, NBV and Group Operating Free Cash Flows are non-GAAP measures and as such are not audited, may not be comparable to similarly titled measures reported by other companies and should be read together with our GAAP measures. Management uses these non-GAAP measures as key indicators of performance in assessing AXA's various businesses and believes that the presentation of these measures provides useful and important information to shareholders and investors as measures of AXA's financial performance. For a reconciliation of underlying and adjusted earnings to net income see pages A16 and A17 of this presentation

Life & Savings emerging markets: APE and NBV: China, Czech Republic, Hong Kong, India, Indonesia, Mexico, Morocco, the Philippines, Poland, Singapore, Thailand and Turkey; Revenues: Colombia, Czech Republic, Hong Kong, Indonesia (excl. bancassurance entity), Mexico, Morocco, Poland, Singapore, Slovakia and Turkey

Property & Casualty emerging markets: Revenues: Brazil, Colombia, the Gulf region, Hong Kong, Malaysia, Mexico, Morocco, Poland, Singapore, Thailand and Turkey

**South-East Asia, India and China (L&S):** APE and NBV: China, India, Indonesia, the Philippines, Singapore and Thailand; Revenues: Singapore and non-bancassurance subsidiaries in Indonesia; China, India, the Philippines, and bancassurance business in Indonesia and Thailand are not included in revenues due to consolidation under equity method; Malaysian operations are not consolidated

Asia (P&C): Hong Kong, Malaysia, Singapore and Thailand. China and India are not included in revenues due to consolidation under equity method. Indonesian operations are not consolidated

**EMEA-LATAM region: Europe, Middle East, Africa & Latin America. For Life & Savings:** Colombia, Czech Republic, Greece, Luxembourg, Mexico, Morocco, Poland, Slovakia, and Turkey are fully consolidated; Nigeria is consolidated under the equity method and contributes only to the underlying earnings, adjusted earnings and net income. **For Property & Casualty:** Brazil, Colombia, Greece, the Gulf region, Luxembourg, Mexico, Morocco and Turkey are fully consolidated; Russia, Nigeria and Lebanon are consolidated under the equity method and contribute only to the underlying earnings, adjusted earnings and net income; Poland is fully consolidated since January 1,2017



## Definitions (2/2)

Direct (P&C): AXA Global Direct (Belgium, France, Italy, Japan, Poland, South Korea and Spain). UK Direct operations. In France, Natio is not included in revenues due to consolidation under equity method.

Emerging markets include the following entities: EMEA-LATAM Region (Brazil, Colombia, Czech Republic, the Gulf region, Lebanon, Mexico, Morocco, Nigeria, Poland, Slovakia, Turkey and Russia), Hong Kong, South-East Asia (Indonesia, Malaysia, the Philippines, Singapore and Thailand), India and China, excluding Direct operations.

Mature markets include the following entities: AXA Assistance, AXA Corporate Solutions Assurance, Belgium, France, Germany, Greece, Italy, Ireland, Japan, Luxembourg, Switzerland, Spain, the United Kingdom and the United States.





## Half Year 2017 Appendices



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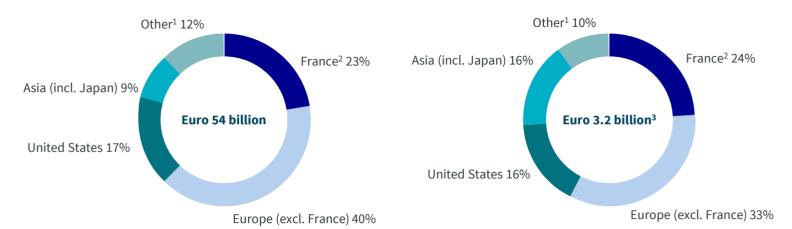




## Group revenues and underlying earnings

#### 1H17 Revenues by geography

#### 1H17 Underlying earnings by geography





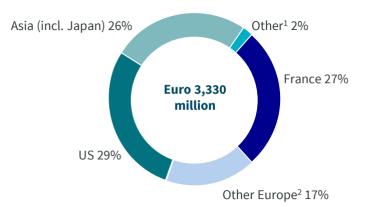
<sup>1.</sup> Other include Direct, EMEA-LATAM region, AXA Corporate Solutions, AXA Assistance, AXA Life Invest (excl. Germany and Japan), AXA Corporate Solutions Life Reinsurance Company, AXA Global Life, Architas, AXA Global P&C, AXA Liabilities Managers

<sup>2.</sup> France includes AXA IM, US includes AB, Europe (excl. France) includes Banking,

<sup>3.</sup> Underlying earnings split excluding holdings. Total underlying earnings including holdings.

## Life & Savings | Scope Overview

## Global footprint 1H17 APE by geography



#### Well balanced business mix



## Strong proprietary networks 1H17 APE by channel

Partnerships 22%

Euro 3,330
million

Agents & salaried sales force 52%

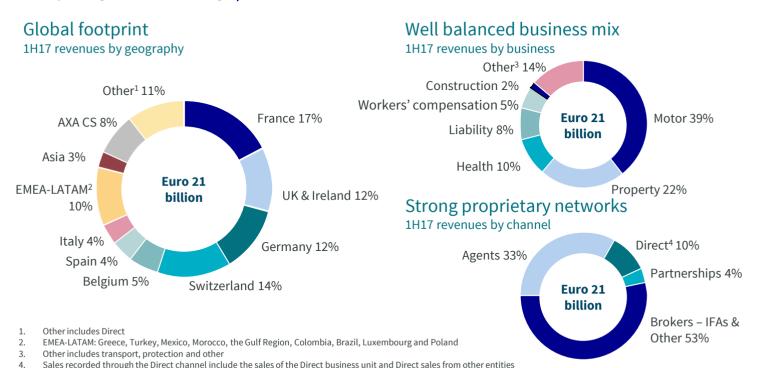
Brokers – IFAs & others 26%



Other: EMEA-LATAM, Architas, AXA Life Invest (excluding Germany & Japan), AXA Global Life and AXA Corporate Life Reinsurance Company

<sup>2.</sup> Other Europe (excl. France): Germany, Switzerland, Belgium, Italy and Spain

## Property & Casualty | Scope Overview

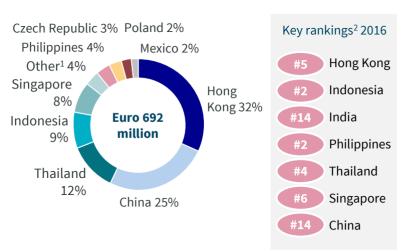




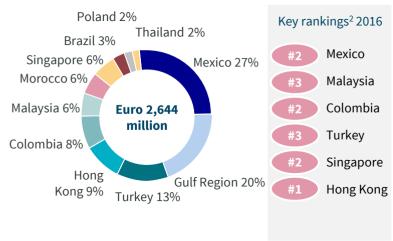
**B7** 

## AXA's footprint in emerging markets

## Life & Savings 1H17 APE by geography



## Property & Casualty 1H17 revenues by geography





<sup>1.</sup> Other: India, Turkey and Morocco

<sup>2.</sup> Source: AXA FY16 Activity report. 2015 ranking for Philippines Life & Savings, Mexico and Gulf Region Property & Casualty

#### L&S Economic Gross Revenues

Economic Gross Revenues <sup>1</sup> In Euro million	1H16 restated	1H17	Change on comparable basis	IFRS <sup>2</sup> change on comparable basis
United States	6,925	7,727	+8%	+8%
France	7,916	8,115	+2%	+3%
Germany	3,325	3,377	+2%	+2%
Switzerland	5,119	4,945	-5%	-5%
Belgium	614	561	-9%	-9%
Italy	1,143	831	-27%	-28%
Spain	496	306	-38%	-38%
EMEA-LATAM <sup>3</sup>	488	539	+10%	+10%
Japan	2,563	2,401	-8%	-8%
South-East Asia, India & China	1,912	2,224	+16%	+18%
Hong Kong	1,245	1,303	+2%	+2%
Other <sup>4</sup>	146	56	-60%	-59%
Total	31,893	32,385	0%	-1%

<sup>1.</sup> Economic gross revenues definition: all entities are shown at ownership rate.



<sup>2.</sup> IFRS: IFRS scope of consolidation (fully consolidated entities at 100% and equity-method entities at 0%).

<sup>3.</sup> EMEA-LATAM: Colombia, Czech Republic, Greece, Luxembourg, Mexico, Morocco, Nigeria, Poland, Slovakia and Turkey

<sup>4.</sup> Other: AXA Life Invest (excl. Germany & Japan), AXA Corporate Solutions Life Reinsurance Company, AXA Global Life, Architas

#### **P&C Economic Gross Revenues**

Economic Gross Revenues <sup>1</sup> In Euro million	1H16 restated	1H17	Change on comparable basis	IFRS <sup>2</sup> change on comparable basis
France	3,703	3,641	0%	0%
United Kingdom & Ireland	2,565	2,462	+5%	+5%
Germany	2,517	2,576	+2%	+2%
Switzerland	2,771	2,856	+1%	+1%
Belgium	1,102	1,116	+1%	+1%
Italy	725	766	+6%	+5%
Spain	839	862	+3%	+3%
EMEA-LATAM <sup>3</sup>	2,139	2,093	-2%	-4%
Direct	1,490	1,535	+1%	+1%
Asia	802	820	+2%	-2%
AXA Corporate Solutions	1,527	1,614	+6%	+6%
AXA Assistance	646	653	0%	0%
Other <sup>4</sup>	81	87	+17%	+17%
Total	20,906	21,081	+2%	+1%

- 1. Economic gross revenues definition: all entities are shown at ownership rate.
- . IFRS: IFRS scope of consolidation (fully consolidated entities at 100% and equity-method entities at 0%).
- 3. EMEA-LATAM: Brazil, Colombia, Greece, the Gulf Region, Lebanon, Luxembourg, Mexico, Morocco, Nigeria, Poland, Russia and Turkey
- . Other: AXA Global P&C and AXA Liabilities Managers



## Asset management | Scope overview Complementary business models





#### PRODUCT **OFFFR**

- Multi-expert model: structured by "Expertise"
- Expertise in fixed income, equities, quantitative equities
- Focus on alternative investments (structured finance, real estate, funds of hedge funds)
- Client centric business model across the full value chain

- Risk-reducing, return-seeking, diversifying strategies and customized solutions
- Expertise in actively managed equity and fixed income strategies, as well as index strategies
- Growing platform of alternative and multi-asset services and solutions
- Institutional research and trading

#### DISTRIBUTION

- Separate distribution platforms for third parties & AXA insurance companies
- Global and integrated distribution platforms through Institutions, Retail and Private Client channels

#### **FOOTPRINT**

Mainly Europe

US, Europe and Asia

#### **AuM**

Euro 735 billion as at 30/06/2017

Euro 460 billion as at 30/06/2017







### Revenues

## Revenues by segment

In Euro million	1H16 restated	1H17	Reported change	Comparable change
Life & Savings	31,063	31,118	0%	-1%
Property & Casualty	20,876	20,983	+1%	+1%
Asset Management	1,799	1,941	+8%	+6%
Banking	297	240	-19%	-16%
Revenues	54,035	54,283	0%	0%



## Underlying earnings by geography

		Underl	ying earnings				Underl	ying earnings	
In Euro million	1H16 restated	1H17	Reported change	Change at constant Forex	In Euro million	1H16 restated	1H17	Reported change	Change at constant Forex
Life & Savings	1 903	1 984	+4%	+3%	Property & Casualty	1 274	1 347	+6%	+6%
France	419	432	+3%	+3%	France	291	310	+7%	+7%
United States	462	484	+5%	+2%	United Kingdom & Ireland	106	102	-3%	+4%
Japan	273	256	-6%	-8%	Germany	147	174	+18%	+18%
Germany	126	100	-21%	-21%	Switzerland	247	245	-1%	-2%
Switzerland	159	169	+6%	+4%	Belgium	61	90	+47%	+47%
Belgium	114	111	-2%	-2%	Italy	66	56	-15%	-15%
9					Spain	55	49	-11%	-11%
Italy	40	38	-5%	-5%	EMEA-LATAM <sup>1</sup>	71	116	+63%	+65%
Spain	19	24	+27%	+27%	Direct	103	71	-31%	-29%
EMEA-LATAM <sup>1</sup>	29	28	-4%	-3%	Asia	30	22	-25%	-24%
Hong Kong	198	204	+3%	0%	AXA Corporate Solutions	48	73	+54%	+53%
South-East Asia & China	83	106	+28%	+24%	AXA Assistance	7	13	+98%	+98%
Other countries <sup>2</sup>	-20	33	-266%	-264%	Other countries <sup>2</sup>	45	26	-42%	-41%



<sup>1.</sup> EMEA-LATAM: Luxembourg, Russia (P&C only), Poland, Czech Republic and Slovakia (L&S only), Greece, Turkey, Mexico, Morocco, Nigeria, Colombia, Gulf Region (P&C only), Lebanon (P&C only), and Brazil (P&C only)

<sup>2.</sup> Other countries: AXA Life Invest (excl. Germany & Japan), AXA Corporate Solutions Life Reinsurance, AXA Global Life, Architas, AXA Global P&C and AXA Liabilities Managers

## 1H17 Key sensitivities

121 110, 50			P&L		Balance Sheet
In Euro billion		Impairments net of hedges through  Adjusted Earnings	Change <sup>1</sup> in fair value and Forex through <u>Net Income</u>	Total impact Net income (incl. impact through Adjusted earnings)	Net unrealized capital gains through Shareholders' Equity
Equities	-25%	-0.4	-0.6	-1.0	-1.2
+25%	+25%	0.0	+0.3	+0.3	+1.7
Interest rates	-100 bps		0.0	0.0	+9.0
Interest rates	+100 bps		0.0	0.0	-10.2
Corporate	-75 bps		+0.4	+0.4	+2.2
spreads	+75 bps		-0.4	-0.4	-2.2

<sup>1.</sup> Consists of gains/losses on derivatives and forex economic hedges not eligible for hedge accounting under IAS 39, as well as the change in fair value of assets accounted for as fair value option







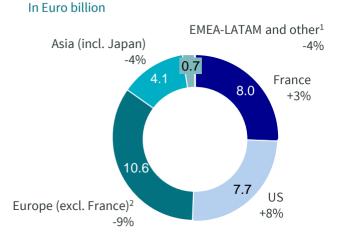
## Life & Savings

1.	Revenues, new business volumes and profitability	B.18
2.	Underlying earnings margin analysis	B.19
3.	Underlying earnings margin analysis by business	B.25
4.	Focus on the US	B.31



## L&S | Revenues and net flows

## 1H17 L&S revenues by region



## 1H17 L&S net flows

Net	flows	bν	country	//region

In Euro billion	1H16 restated	1H17
France	+1.2	+1.0
Europe (excl. France)	+1.3	+0.8
United States	-0.2	-0.3
Asia (incl. Japan)	+1.7	+1.5
EMEA-LATAM	+0.2	+0.2
Other	0.0	-0.1
Total	+4.2	+3.0
of which mature markets	+3.1	+2.0

+1.1

+1.0

#### Net flows by business

In Euro billion	1H16 restated	1H17
Protection & Health	+3.9	+4.3
G/A Savings	-0.4	-2.2
o/w capital light <sup>3</sup>	+2.3	+0.7
o/w traditional G/A	-2.6	-2.9
Unit-Linked	+0.6	+1.0
Mutual funds & other	+0.1	-0.1
Total	+4.2	+3.0

of which emerging markets

Changes are on a comparable basis

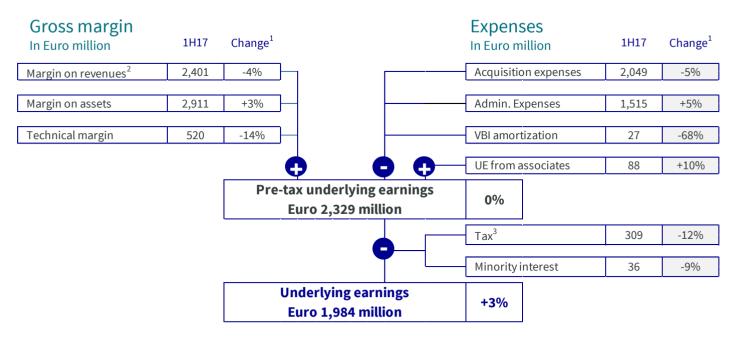


<sup>1.</sup> EMEA-LATAM: Czech Republic, Colombia, Greece, Luxembourg, Morocco, Mexico, Poland, Slovakia, Turkey, AXA Life Invest (excl. Germany & Japan), AXA Corporate Solutions Life Reinsurance Company, AXA Global Life and Architas

<sup>2.</sup> Europe (excl. France): Germany, Switzerland, Belgium, Italy and Spain

<sup>3.</sup> G/A Savings products which, at inception, create more AFR than the economic capital they consume.

## L&S Underlying earnings margin analysis

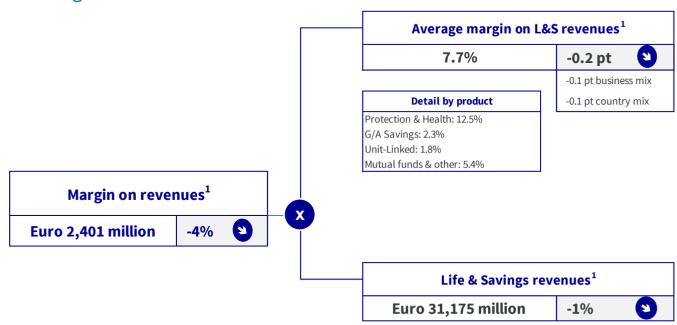


- Changes are at constant forex
- 2. Life & Savings gross written premiums and mutual fund sales
- 3. Lower taxes driven by a lower effective tax rate notably in France and the US. Tax one-offs remained stable.



## L&S | Margin analysis Details of margin on revenues





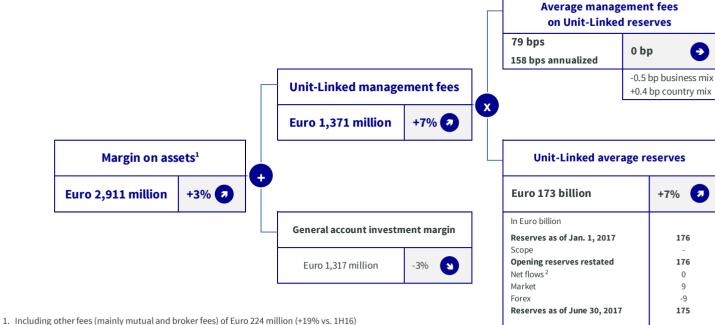
Life & Savings gross written premiums and mutual fund fees



## L&S | Margin analysis

### Details of margin on Unit-Linked assets





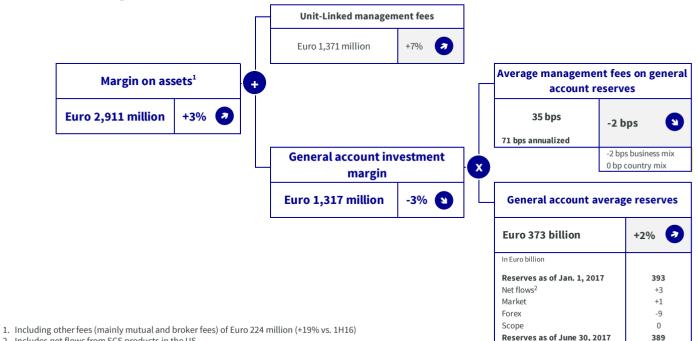


<sup>2.</sup> Excludes net flows from SCS products in the US

## L&S | Margin analysis

### Details of margin on General Account assets



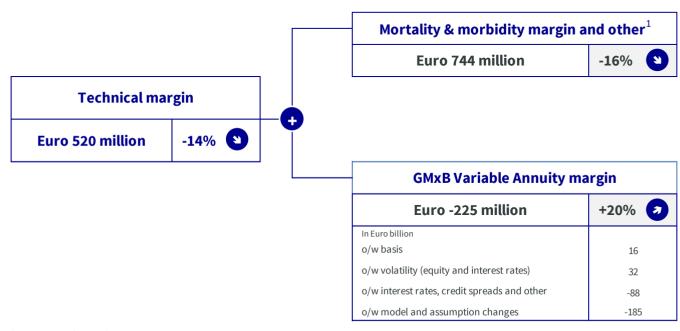




<sup>2.</sup> Includes net flows from SCS products in the US

## L&S | Margin analysis Details of technical margin





<sup>1.</sup> Claims paid, maturities and surrenders

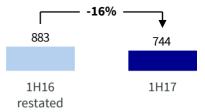


## L&S | Margin analysis

#### Focus on gross technical margin

#### Gross mortality, morbidity & surrender margin (pre-tax)

In Furo million

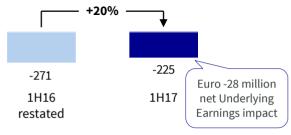


#### 1H17 evolution mainly explained by:

Mortality model changes in the US (Euro -0.1 billion)

#### Gross GMxB Variable Annuity technical margin (pre-tax, pre-DAC)

In Furo million



#### 1H17 evolution mainly explained by:

Higher GMxB hedge margin driven by favorable volatility and basis, more than offsetting unfavorable impacts from assumption and model updates



## L&S Underlying earnings by business

In Euro million	1H16 restated	1H17	% change <sup>1</sup>
Protection & Health	1,355	1,233	-10%
G/A Savings	415	428	-4%
Unit-Linked	449	617	+35%
Mutual funds & Other	77	51	-13%
Pre-tax Underlying earnings	2,295	2,329	0%
Tax and Minority interest	-392	-345	+12%
Underlying earnings	1,903	1,984	+3%

<sup>1.</sup> Changes are on comparable basis



Acquistion expenses	-1,440	-197	-255	-157	-2,049
Admin. Exp. & Other	-656	-295	-451	-51	-1,454
Gross margin	3,328	919	1,324	259	5,832
Technical Margin & Other	742	20	-196	1761	
Management fees	110		1,261		158 bps of avg. UL reserves <sup>2</sup>
Investment margin	395	772	113	35	71 bps of avg. G/A reserves <sup>2</sup>
Margin on revenues	2,081	126	146	48	8% of GWP
In Euro million	Protection & Health	G/A Savings	Unit-Linked	Mutual Funds & Other	

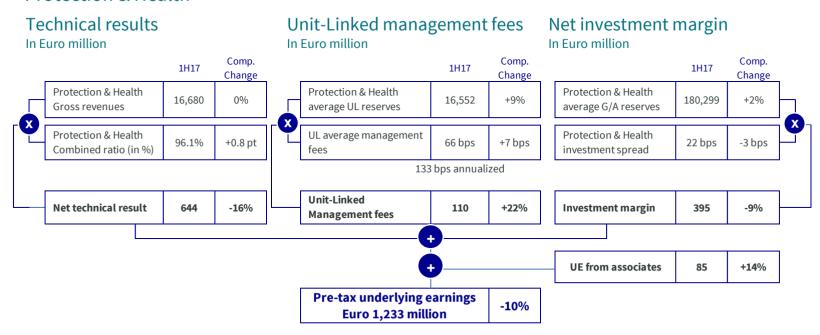
<sup>1.</sup> Mainly other fees (mainly mutual fund and brokers fees)



Main profit drivers

<sup>2.</sup> Annualized

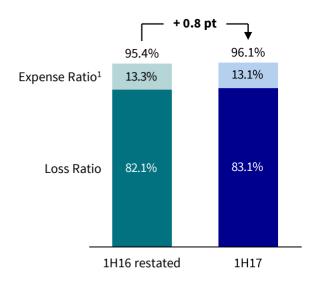
#### Protection & Health





#### Protection & Health - Details on Combined Ratio

#### Combined ratio



#### Expense ratio

**Expense ratio improved by 0.2 point:** 

+ Lower VBI amortization mainly following the non-repeat of 2016 assumption updates

#### Loss ratio

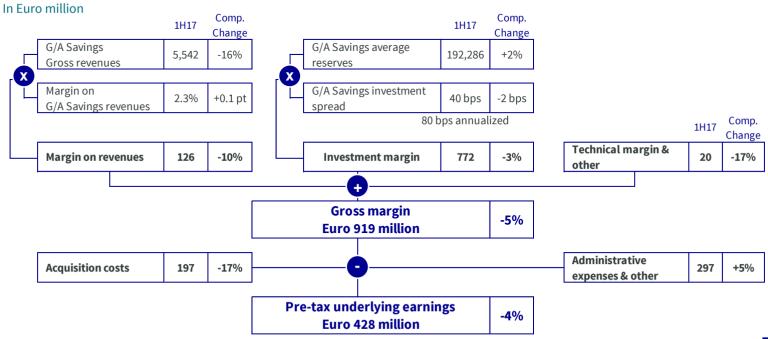
Loss ratio deteriorated by 1.0 point:

Mortality model changes in the US (Euro -0.1 billion)

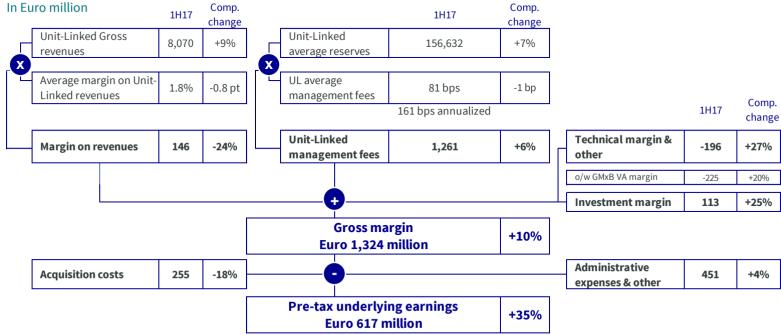


<sup>1.</sup> Expense ratio includes VBI amortization Changes are on a comparable basis

## L&S | Margin analysis by business G/A Savings



#### **Unit-Linked**



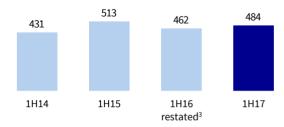
## L&S | Focus on the US

## US Variable Annuity GMxB Underlying earnings In Euro million

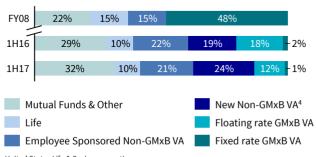
Net of DAC and tax <sup>1</sup>	FY15	FY16	1H16	1H17
Variable Annuity base fees & other, less expenses <sup>2</sup>	349	331	169	164
GMxB hedge margin	-13	23	-21	13
Reserve strengthening (including assumption and model changes) <sup>2</sup>	-62	-6	-7	-10
Variable Annuity GMxB Underlying earnings	275	349	141	167

### US L&S Underlying earnings

In Furo million



#### **US L&S APE**





<sup>1.</sup> Notional tax rate of 35%.

 $<sup>2. \ \</sup> The reserve strengthening figures include the effect on DAC of base fees related to assumption and model changes$ 

<sup>3. 1</sup>H16 restated: reclassification of AXA Liabilities Managers Accident & Health from the International Insurance segment into the United States Life & Savings operations.

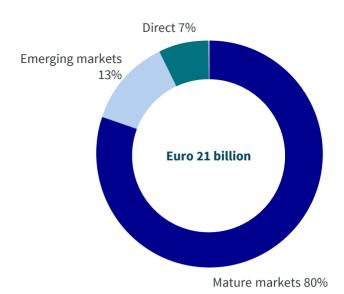
<sup>4.</sup> New Non GMxB Variable Annuity includes Investment Edge, Structured Capital Strategies and Others.



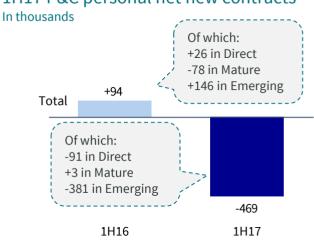
# Property & Casualty

# P&C | Revenues and net new contracts

### 1H17 Revenues by markets



# 1H17 P&C personal net new contracts



Changing market conditions in Turkey and in France partially due to the Hamon law, partly offset by positive developments in Italy



# P&C | Pricing effect by geography

	Person	Personal Lines		rcial Lines
1H17	Price effect	Revenues growth	Price effect	Revenues growth
France	+1.4%	-0.5%	+2.2%	-0.4%
Germany	+2.5%	+1.4%	+0.7%	+2.6%
UK & Ireland	+6.3%	+2.5%	+3.9%	+6.8%
Switzerland	-0.5%	+0.5%	+1.4%	+2.2%
Belgium	+1.9%	+2.1%	+1.5%	+3.1%
Italy	-2.3%	+4.2%	0.0%	+8.0%
Spain	+2.8%	+2.8%	+3.1%	+2.4%
EMEA-LATAM	+2.1%	-5.3%	+2.6%	-1.6%
Asia	+0.2%	+1.3%	+0.2%	-4.5%
Direct	+8.0%	+0.8%	-	-
Total	+2.7%	+0.7%	+1.7%	+2.3%

### FY17 Market pricing trends

- Slight increase in prices expected in Personal lines. Market continues to be competitive in Commercial lines
- Prices expected to be stable in both Personal and Commercial lines
- Increase in prices in highly competitive market, notably driven by Ogden
- Slight price softening in Personal lines and stable pricing in Commercial lines
- Stabilization of prices in both Personal lines and Commercial lines
- Price decrease both in Personal and Commercial lines due to increased competition
- Continued price recovery in the market





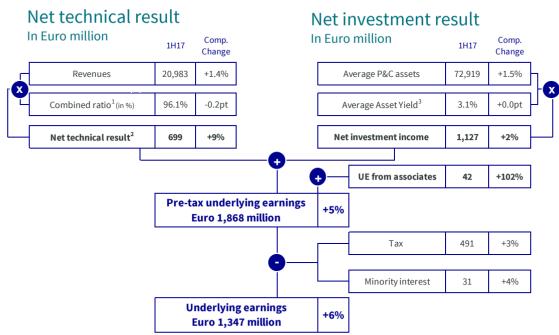
Prices expected to be stable



Prices expected to decrease



# P&C | Underlying earnings analysis



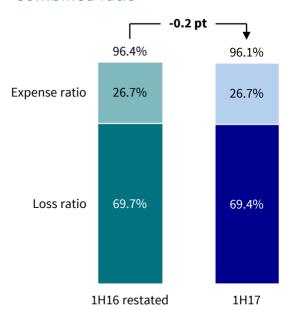
- Combined ratio calculated based on gross earned premiums
- Technical result net of expenses
- $3. \qquad \text{Annualized. Net of interests credited to P\&C reserves relating to annuities. Gross asset yield was 3.4\%}$
- . Tax rate: 26% in 1H17 vs. 27% in 1H16 (includes a reduction in tax rate in France from 38% to 34.43%)

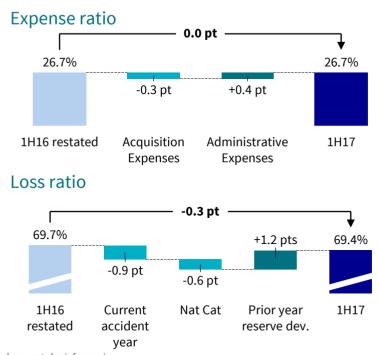
Changes are on a comparable basis for activity indicators (constant Forex, scope and methodology) Changes are on a constant exchange rate basis for earnings



# P&C Details on Combined Ratio

### Combined ratio



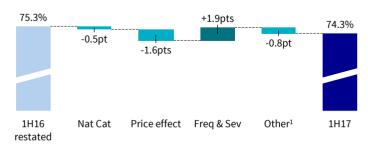


Change a constant exchange rate basis for earnings

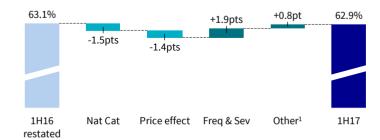


# P&C Details on current year loss ratio

### Personal motor



### Personal non Motor

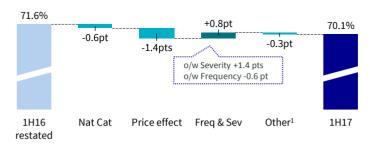


### Total Commercial lines

Incl. Construction & Work. Comp.



### Total P&C



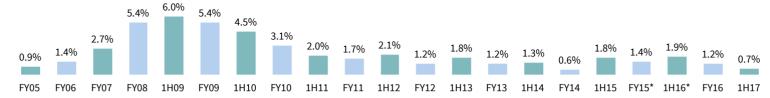
1. Other includes opening adjustments, changes in mix, claims handling costs, reinsurance impact excl. Nat Cat, other changes in reserves, Forex and scope



# P&C | Focus on reserve development

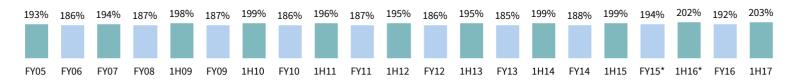
### Prior year reserve development level

(in % of gross earned premiums)



### Reserving ratio

(Net technical reserves/Net earned premiums)



Information related to FY13 was restated for the retrospective application of the new IFRS standards on consolidation FY04 to FY12 figures were not adjusted for this change. Note: FY04 to FY09 figures do not exclude Canadian operations \*FY15, 1H16 figures have been restated to include the reclassification of International Insurance activity in the Property & Casualty segment



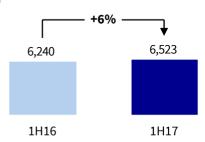


Health

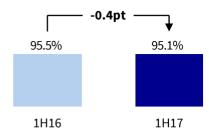
# Health | Revenues and profitability

### 1H17 Health revenues

In Euro million

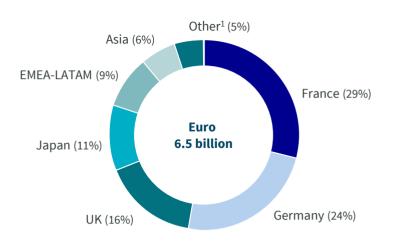


### Combined ratio



<sup>1.</sup> Other includes Belgium, Italy, Spain, the US, Direct and AXA Assistance

# 1H17 Health revenues by country



Changes are on a comparable basis for activity indicators (constant Forex, scope and methodology) Changes are on a constant exchange rate basis for earnings

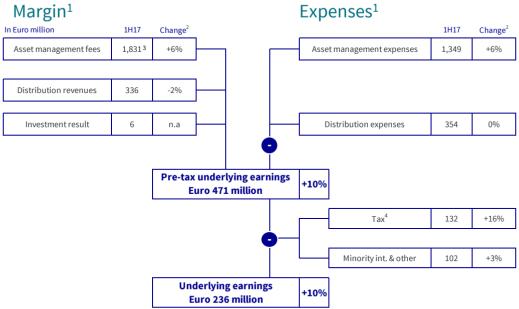






# Asset Management | Underlying earnings

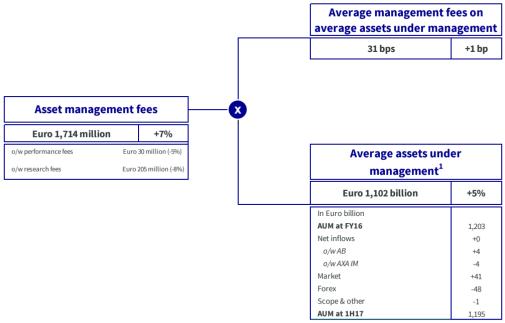
Details of Asset Management margin analysis



- 1. Margin and expenses are calculated gross of intercompany eliminations to help reconcile with disclosure on page 19 of 1H17 Financial Supplement
- 2. Changes are on a comparable basis for activity indicators (constant Forex, scope and methodology), and at constant Forex for earnings
- 3. Or Euro 1,714 million net of intercompany eliminations
- 4. Tax rate increased to 28% in 1H17 vs. 27% at 1H16



# Asset Management | Revenues Details of Asset Management revenues



Changes are on a comparable basis



<sup>1.</sup> Average AUM for AXA IM is calculated excluding the contribution from joint ventures





# Balance sheet

L.	<u>Gene</u>	eral Account invested assets	B.46
	l.	Government Bonds and related	B.47
	II.	Corporate Bonds	B.49
	III.	Asset Backed Securities	B.53
	IV.	Equity	B.54
	V.	Real Estate	B.56
	VI.	Hedge Funds	B.57
	VII.	Private Equity	B.58
	VIII.	Mortgage Loans	B.59
<u>2</u> .	<u>Focu</u>	s on net unrealised capital gains	B.60
3.	Asset	B.61	
1.	<u>Net f</u>	B.63	
5.	Solve	ency II	B.65



### General Account Invested Assets

Total Insurance Invested Assets <sup>3</sup>	583	100%	575	100%
Policy loans	6	1%	5	1%
Alternative investments <sup>2</sup>	20	3%	20	3%
Real Estate	30	5%	31	5%
Listed equities	19	3%	21	4%
Cash	23	4%	25	4%
o/w Mortgage loans & other <sup>1</sup>	34	6%	34	6%
o/w Asset backed securities	13	2%	13	2%
o/w Corporate bonds	202	35%	200	35%
o/w Govies and related	236	40%	227	39%
Fixed income	485	83%	474	82%
In Euro billion	Published	%	1H17	%
Invested assets (100%)	FY16			

### $1. \qquad {\sf Mortgage loans \& other include residential loans (Euro 12 billion), commercial \& agricultural loans (Euro 21 billion) and Agency Pools (Euro 1 billion)}$

### Changes in asset mix

- Forex: negative impact from the appreciation of Euro against major currencies
- Yields: negative impact linked to the increase in interest rates on fixed income assets

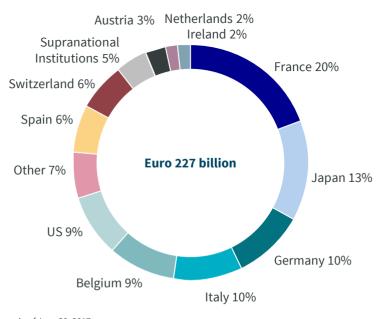


<sup>2.</sup> Mainly Private Equity and Hedge Funds

<sup>3. 1</sup>H17 invested assets referenced in page 51 of the financial supplement are Euro 778 billion, which include notably Euro 175 billion of Unit-linked assets and Euro 35 billion related to the Banking segment.

# Government bonds and related

## Breakdown by geography



## Breakdown by segment



# Gross<sup>1</sup> unrealised capital gains and losses



1. Gross of tax and policyholders' participation





### Government bonds and related

# Focus on exposure to Eurozone peripheral countries

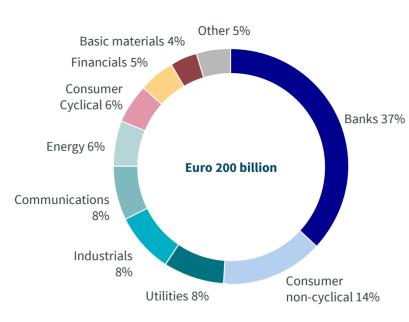
# **Exposure by issuer**

In Euro billion	Gross book value December 31, 2016	Gross market value December 31, 2016	Gross book value June 30, 2017	Gross market value June 30, 2017
Italy	20.6	23.0	19.3	21.7
Spain	11.9	15.0	11.6	14.2
Ireland	2.7	3.3	3.2	3.9
Portugal	0.4	0.4	0.3	0.4
Greece	0.0	0.0	0.0	0.0
TOTAL	35.6	41.7	34.4	40.2

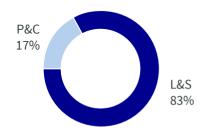


# Corporate bonds

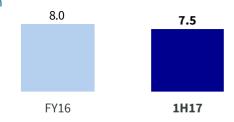
# Breakdown by industry



## Breakdown by segment



# Gross<sup>1</sup> unrealised capital gains and losses



 $1. \, {\sf Gross} \, {\sf of} \, {\sf tax} \, {\sf and} \, {\sf policyholders'} \, {\sf participation} \,$ 





# Corporate bonds

## Breakdown by entity and rating (including CDS)

### P = Participating NP = Non-participating

In Euro billion	Fra	ince	ι	JS	Belg	gium	Gern	nany	Switze	erland	Ja	pan	Oth	ner <sup>1</sup>	To	tal
As of June 30, 2017	Р	NP	Р	NP	Р	NP	Р	NP	Р	NP	Р	NP	Р	NP	P	NP
AAA	2.3	0.9	0.1	0.4	0.0	0.1	9.2	1.1	7.2	1.1	-	1.0	0.2	0.4	19.1	4.9
AA	3.9	2.0	0.4	3.2	0.5	0.5	3.1	0.4	1.7	0.3	-	2.2	1.7	1.4	11.3	10.1
A	10.7	5.2	1.8	11.9	1.6	1.3	5.8	1.9	6.7	0.9	-	6.4	6.0	4.0	32.6	31.7
BBB	12.3	6.5	1.0	12.0	1.5	2.3	6.5	2.2	8.3	1.3	-	3.5	5.5	4.7	35.1	32.4
Below Investment Grade	2.1	1.6	0.1	1.0	0.0	0.7	1.4	0.5	1.3	0.3	-	0.4	0.5	0.9	5.4	5.4
Non rated <sup>2</sup>	1.3	0.7	0.0	0.3	0.2	0.8	1.1	0.2	1.6	0.1	-	0.9	1.9	2.4	6.1	5.4
Total	32.6	17.0	3.5	28.8	3.9	5.7	27.1	6.2	26.9	4.0	-	14.4	15.7	13.9	109.7	89.9

<sup>2.</sup> Not rated by external rating agencies. Under AXA's internal ratings: AAA: Euro 0.3 billion / AA: Euro 0.9 billion / A: Euro 3.5 billion / BBB: Euro 3.9 billion / Below investment grade: Euro 3.1 billion



<sup>1.</sup> Including Asia (excl. Japan), Direct P&C excluding Direct Japan, EMEA-LATAM, Italy, Spain and UK

# Focus on banking corporate bonds

Gross market value	Seni	or Debt		Subordina	ted Debt		Total
in Euro billion	Secured	Non secured	Lower Tier 2	Upper Tier 2	Tier 1	Preferred	Total
By rating <sup>1</sup> :							
AAA	22.3	0.8	0.0	0.0	0.0	0.0	23.1
AA	4.1	7.0	0.2	0.0	0.0	0.0	11.2
A	3.6	21.0	2.0	0.0	0.0	0.0	26.6
ВВВ	0.5	6.7	3.9	0.2	0.0	0.0	11.3
BIG	0.4	0.5	0.4	0.1	0.1	0.0	1.4
Total	30.7	36.0	6.5	0.4	0.1	0.0	73.7
By Country:							
Germany	7.1	1.1	0.7	0.3	0.0	0.0	9.2
France	4.0	3.3	2.5	0.0	0.0	0.0	9.9
United States	0.3	12.0	0.4	0.0	0.0	0.0	12.7
Netherlands	1.1	2.2	0.4	0.0	0.0	0.0	3.8
UK	1.3	3.0	0.7	0.0	0.0	0.0	5.1
Spain	2.2	1.1	0.8	0.0	0.1	0.0	4.1
Australia	1.7	2.3	0.4	0.0	0.0	0.0	4.4
Italy	0.9	1.4	0.1	0.0	0.0	0.0	2.4
Switzerland	8.2	2.3	0.0	0.0	0.0	0.0	10.5
Sweden	0.3	1.7	0.3	0.0	0.0	0.0	2.3
Austria	0.4	0.0	0.0	0.0	0.0	0.0	0.4
Norway	0.5	0.3	0.0	0.0	0.0	0.0	0.8
Other <sup>2</sup>	2.8	5.2	0.2	0.0	0.0	0.0	8.2
Total	30.7	36.0	6.5	0.4	0.1	0.0	73.7



Banking Corporate bonds not rated by external rating agencies have been reallocated under AXA's internal rating: AAA: Euro 0.1 billion / AA: Euro 0.5 billion / A: Euro 1.4 billion / BBB: Euro 1.4 billion / BIG: Euro 0.7 billion

More than 30 countries

### Focus on CDS

- CDS mainly used as alternative to investment grade corporate bonds
  - Net CDS exposure excluding NBT strategy mainly corresponds to an "overlay" strategy (synthetically replicate corporate bonds by selling CDS on top of government bonds to enhance return)
  - NBT strategy: buy credit derivatives on corporate names to form negative basis trade
- DS also used to get liquid exposure to local sovereign risks

		Government bonds and related		
	Net CDS exposure excl. NBT strategy	NBT strategy	Total	Total
in Euro billion	Net notional as of	Net notional as of	Net notional as of	Net notional as of
	June 30, 2017	June 30, 2017	June 30, 2017	June 30, 2017
AAA	0.0	0.0	0.0	1.6
AA	1.8	0.0	1.8	-0.1
Α	5.0	-0.1	4.8	0.3
BBB	5.4	-0.6	4.7	0.1
Below investment grade	0.1	-0.3	-0.2	0.0
Non rated	0.8	-0.1	0.8	0.0
Total	13.1	-1.1	11.9	1.9

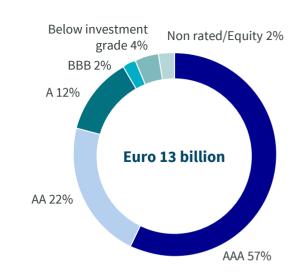
Represents total market value of Euro 203 million



## Asset backed securities

# Breakdown by asset type<sup>1</sup> Other asset-backed Mortgage-backed **CLO 88%** US Subprime, Alt-A & NC RMBS 4% Commercial MBS 3% **Euro 13 billion** Prime Residential 3% Consumer ABS<sup>2</sup> 1% CDO 2%

## Breakdown by rating



As of June 30, 2017

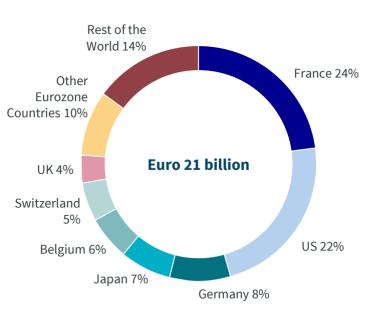


<sup>1.</sup> Including debt and equity tranches of ABS

<sup>2.</sup> Mainly consumer loan ABS (plus some leases and operating ABS assets)

# Listed equity portfolio overview

### Breakdown by geography



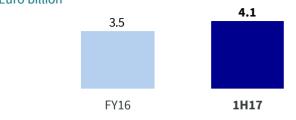
As of June 30, 2017

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## Breakdown by segment



# Gross<sup>1</sup> unrealised capital gains and losses

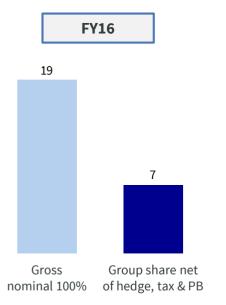


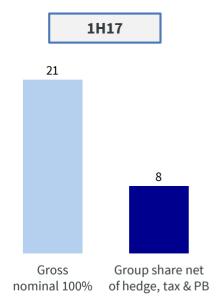
 $1.\,Gross\,of\,tax\,and\,policyholders'\,participation\\$ 



# Shareholders' exposure to listed equity

# Estimated shareholders' exposure to listed equity

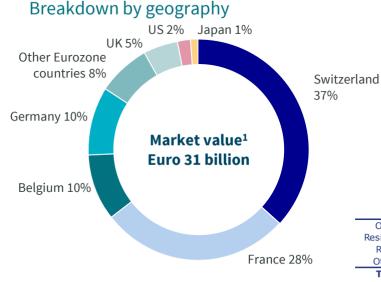




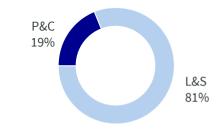


### Real estate investments

# Defensive portfolio with good performance over the long term



### Breakdown by segment



# Breakdown by type and geography

	Switzerland	France	Belgium	Germany	Other	Total
Office	16%	10%	7%	4%	9%	46%
Residential	18%	3%	0%	0%	1%	22%
Retail	0%	10%	2%	2%	3%	17%
Others	3%	5%	1%	3%	3%	15%
Total	37%	28%	10%	10%	16%	100%

As of June 30, 2017

Representing Euro 3.7 billion of unrealized gains off balance sheet, net of tax and PB. The assets in sco exclude those held directly by the French Mutual funds and the non-Main Fund unit linked holdings, as well as CRF loans

Portfolio Yield from Rental Income ~ 3.8%



# Hedge fund investments

### AXA portfolio return drivers



- Alternative Credit program: steady carry engine from direct lending sub-strategy while deep value and relative value strategies were slightly muted over 1H17.
- Multi-Strategy program: focus on low volatility and uncorrelated returns. Annual performance exceeded benchmarks for hedge fund industry.

As of June 30, 2017 Source: AXA IM

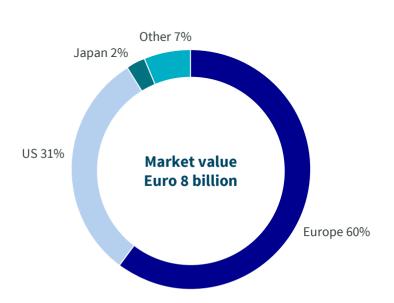
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### Well diversified portfolio





# Private equity investments Diversified portfolio built over the long run



### Breakdown by expertise



### Diversified portfolio

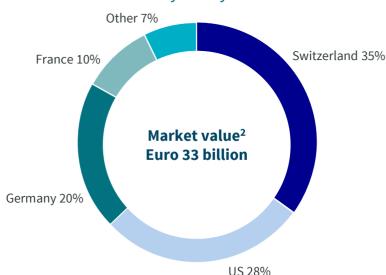


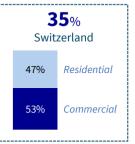


# Mortgage loans & other

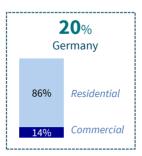
Low risk mortgage loan portfolio

### 1H17 market value by entity<sup>1</sup>











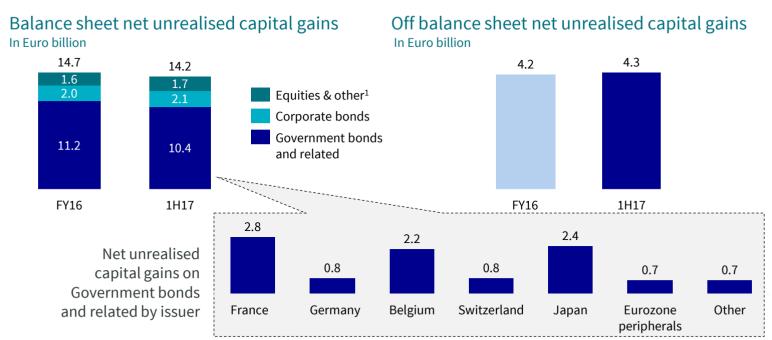
As of June 30, 2017

- 1. Excluding Banking operations
- 2. Excluding Euro 1 billion of Agency pools (Mortgage-backed securities issued by US Government Sponsored Enterprises)

Very secured portfolio: 1H17 default rate 0.27% 1H17 loan to value 60%



# Focus on net unrealised capital gains



<sup>1.</sup> Including ABS, alternative investments, other assets, minorities and equity methods



# Asset & Liability management (1/2)

## Life & Savings General Account investment spreads and margin

Investment margin<sup>1</sup>

Details of spread above guaranteed rates



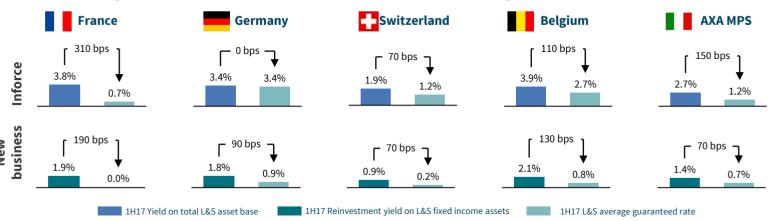
1H17	Yield on assets	Average guaranteed rates	Spread above guarantee
Inforce	3.1%	1.9%	+120bps
New business	2.0%	0.3%	+170bps

- Significant buffer to cover guarantees and to manage crediting rates to preserve investment margin
- Average inforce reserves of Euro 373 billion
- New business sold in combination with higher margin Unit-Linked business (hybrid<sup>2</sup> sales)
- 1. Group investment margin on total Life & Savings General Account business. Annualized
- 2. Hybrid products are savings products allowing clients to invest in both Unit-Linked and General Account assets



# Asset & Liability Management (2/2)

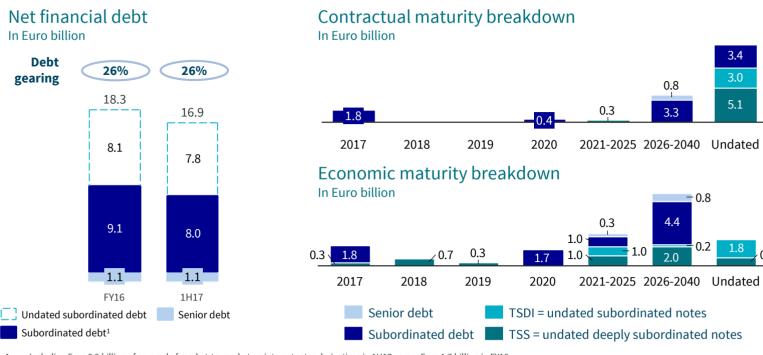
Life & Savings General Account investment spreads above guarantees for main entities



- Average G/A reserves: Euro 107 billion
- G/A Savings new business sales with long term guarantees stopped in 1998
- Average Life reserves:
   Euro 36 billion
- Asset portfolio with long investment horizon and with limited reinvestments in Bunds
- Average G/A reserves:
   Furo 59 billion
- Protection components making products very profitable
- Average G/A reserves:
   Euro 23 billion
- Strategic decision to exit the Individual Savings business
- Average G/A reserves: Euro 12 billion
- Emphasizing hybrid products and Protection businesses



# Net financial debt – Long-term maturities



<sup>1.</sup> Including Euro 0.9 billion of reversal of market-to-market on interest rates derivatives in 1H17 versus Euro 1.3 billion in FY16



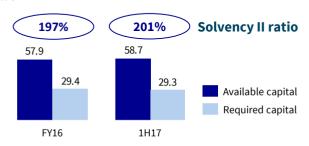
# Adjusted ROE

In Euro million	1H16 published	1H17
Adjusted earnings	3,364	3,478
Interest charges on undated debt	-140	-117
Average adjusted shareholders' equity	44,225	45,782
Adjusted ROE	14.6%	14.7%

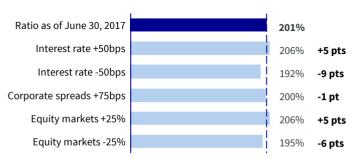


# Solvency II

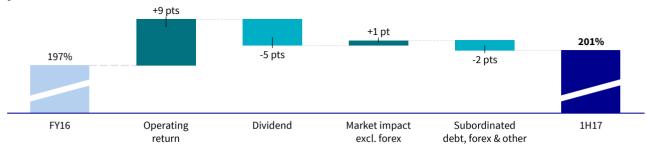
# Solvency II ratio



### Key sensitivities



### Solvency II ratio roll-forward





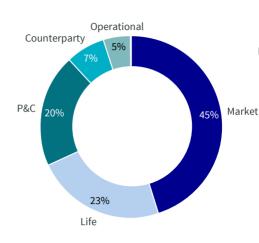
# Solvency II required capital

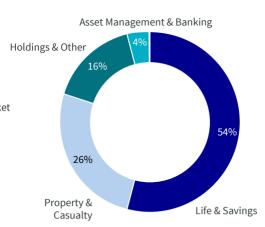
Split by Risk, Geography & Business

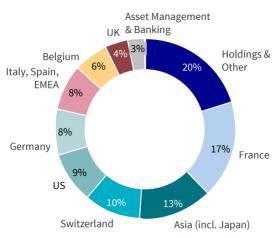
Required capital by risk

Required capital by business FY16

Required capital by geography FY16









# Corporate Responsibility

# Main SRI rating

12th overall/worldwide and 1<sup>st</sup> insurer by number of SRI funds in its capital (Ipreo, Q2 2016)



**2016 Sector leader**, Included in Vigeo Euronext indices



Ranked "A+" in the 2016 "Assessment Report" (Responsible Investment strategy)



N° 2 out of 150 insurance companies
Score: 87/100



Score of AAA



Dow Jones Sustainability Indexes

Score: 85/100 Percentile ranking: 95/100

Now accounts for 10% of AXA employee's performance shares attribution



FTSE4Good

Included in the **FTSE4GOOD** index since 2008



# ESG integration into investments

# AXA's "ESG + Carbon" RI Strategy



# "ESG + CARBON" INTEGRATION

- Long-term ESG integration process: gradual and systematic integration of tangible ESG factors in AXA's investment mandates
- X3 Green investments to reach Euro 3 billion by 2020
- Coal divestment: Euro 500 million, coal mining and coal-based power generation.
- "Article 173": #1 award in the "Best Investor Climate-Related Disclosures" contest
- FSB TCFD Vice-Chair
- Chairmanship of the EU Commission's High Level Expert Group on Sustainable Finance



# & EXCLUSIONS

- ESG Footprint Committee: ad-hoc exclusions and/or engagement for worst ESG performers
- Current sector exclusions:
  - Controversial weapons
  - Coal-based energy production & coal extraction
  - Palm oil production
  - Food commodity derivatives
  - Tobacco: 1st global insurer to divest from Tobacco industry (€1,8Bn, bonds + equity) and ending insurance covers for tobacco manufacturers.
  - Exclusions are applied to both investment and insurance business



- Two "impact investment" funds
  - Impact Fund 1: inclusion, health, education
  - Impact Fund 2: environmental & social resilience
  - €200M each
- Creating both financial returns and positive social or environmental impacts that are actively measured
- Impact KPIs examples (Fund 1): 79 million underserved customers reached; 15,8 million micro-insurance policies distributed; 1,39 million tones of CO2 emissions saved
- €155M renewable energy fund managed by Ardian Investments

